

Cover Riding Arena

2020, 1st Cycle Grant Application

Mending Arrow Ranch

Mrs. Heather N Dobbs
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Application Form

Project Name*

Name of Project

Cover Riding Arena

Project Description*

Description of Project

A covered riding arena would make Mending Arrow Ranch a versatile equestrian facility housing a full size arena at 60 ft x 120 ft, with additional 20 ft overhangs on each side for storage and stalls. Including the overhangs, the structure totals at 100 ft x 120 ft . The arena will allow for safe and less distracting equine interactions, as well as provide the opportunity to teach multiple sessions at one time. The footing of the arena will offer our equine members stability and comfort during their session. With the extensive size of this arena, the ranch will also be able to host training clinics, community outreach programs, and fundraising events to enrich staff education, expand interactions with the public, and raise awareness of the needs of children we serve.

Amount Requested*

Amount Requested

\$69,890.87

Geographic Focus*

Choose one of the following geographic areas that are expected to benefit from your project.

Cleveland/Bradley County MSA

Other Geographic Area

Hamilton County, TN , Whitfield County/Catoosa County/Walker County, GA , Cherokee County, NC

Grant Category*

Select the primary area of interest grant funds will address.

Human/Social Service

Other Grant Category

Education

General Information

Grant Request Summary*

Provide a brief and complete summary of the use of the grant funds.

The project structure is a 100 ft x 120 ft pole barn with a 60 ft x 120 ft riding arena in the center. This arena will enable Mending Arrow Ranch to offer sessions in inclement weather in a safe and controlled environment for students and horses. The large arena will be equipped with a soft footing and 16 ft clearance for an open and secure space. In addition to the arena, a lean will be attached to each long side measuring 20 ft x 120 ft. These leans will provide shelter and stalls for our equine members, cross ties, storage, and dedicated office space.

At this time, the ranch has a 50 ft round pen and a 70 ft portable round pen that are used for sessions and a sensory trail course. Both of these spaces are exposed to the elements and become inoperative during rain, summer heat, and bitter winter weather. A protected riding environment offers much more flexibility due to climate control, the ability to ride in most types of weather, and protection from direct sun. A safer and more comfortable place to ride allows students to ride enjoyably, more frequently, and more attentively, which ultimately leads to better student growth. By offering shade and shelter for students, horses and ponies, families, staff, and volunteers, the construction of this new covered arena will allow the ranch to provide opportunities to help students achieve more growth and offer a wider range of sessions, additional students, camps, and community events.

Funding

Organization Annual Operating Revenue*

\$78,264.00

Total Project Budget*

\$69,890.87

Detailed Project Budget*

Please upload a detailed project budget.

Covered Riding Arena Budget Sheet - Sheet1 (1).pdf

Accountability

Describe the problem/ need that the project will address?*

In the past four years, our students have missed over 20% of their therapeutic sessions due to weather related issues. An indoor riding arena will offer a safe, controlled environment to ride and train year round, regardless of weather conditions. Horses, riders, and trainers can stay focused, as outside distractions will be reduced. Enhanced focus and attention to the senses will allow the rider to connect to the horse and stay fully immersed in the experience, while enjoy much needed protection from the blistering sun or rain showers.

Weather has also had an impact on M.A.R.'s fundraising events, community involvement, and program growth. By introducing a sizable covered arena to the property, M.A.R. would be able to offer two sessions at one time by dividing the arena. When more social interaction is needed by the students, we can begin

introducing small group sessions. Having a covered arena will allow for scheduled events to take place regardless of inclement weather or muddy conditions. Outreach events could be held on site, which would open up a wide range of opportunities to reach various populations for workshops, half day events, and day camps. This arena also will allow for the opportunity to conduct small and large group tours, educational learning experiences, and onsite outreach programs like reading to the horses/ponies.

Since two of M.A.R.'s instructors are Certified Horsemanship Association's (C.H.A.) professional instructors, the size of the arena will aid in the accreditation of the site of the ranch. This will enable us to host clinics with C.H.A. and many more in the therapeutic horse community. Raising awareness of the therapeutic services M.A.R. provides will aid in our fundraising efforts, and the roof of the arena will offer shade and shelter during fundraising events. From Princess Pony Tea Parties and Derby Day Races to our annual Fall Festivals, all events can be hosted in the comfort of the covered arena and aisle ways of the stalls.

Describe specific, measurable objectives and indicate what changes and benefits will result.

The objectives of a covered riding arena at the Ranch are to improve session safety and security, improve attendance, and add additional programs and session variety. There are many benefits that a covered arena would provide to meet these objectives:

One of the benefits of utilizing a covered arena includes providing students a better sense of security in a more structured setting. They are more willing to strive for higher goals when there is a sense of safety and security, as this allows the student to relax and connect to the horse and the instructor. The controlled environment of an indoor or covered arena allows instructors to minimize unwanted distractions.

Another benefit of a covered arena includes improved attendance. Currently, over 20% of our student sessions are cancelled or rescheduled due to adverse weather. While having a covered arena would not eliminate the entire problem of adverse weather, it would significantly reduce the amount of cancelled sessions.

Having a covered arena would allow the ability to add additional programs and variety to student sessions. The versatile space provides an opportunity for students to participate in small group lessons for social skill building activities, when appropriate. It would also allow the Ranch to provide additional summer camps, expand the Reading Warriors program, add community outreach programs and equine clinics, and to increase fundraising opportunities. By expanding session services, we anticipate to serve an additional 25% of children currently on the wait list. This environment will not only stimulate building healthy relationships, but will enhance social, emotional, physical, behavioral, and learning abilities.

Describe the activities you will develop to accomplish the objectives.*

Improve Session Safety and Security: Having a covered arena would allow increased spacing between horses, improve horse footing, and lower the risk of unpredictable riding accidents. Students feel more secure and willing to advance their riding skills in a more sheltered setting. It would also provide security from extreme temperatures and adverse weather.

Improve Attendance: Sessions will not be cancelled as often due to rain and/or mud. With only outdoor arenas, even a small amount of precipitation can cause sessions to be cancelled. With a covered arena and lean-to's, farm chores and riding could be continued without concern of mud. Children with sensory challenges are able to stay self-regulated when they can continue their routine sessions as scheduled.

Add Additional Programs and Session Variety: A covered arena would extend summer camp hours and activities due to protection from the elements. It would also expand on the student's horsemanship and education due to the extra space for the horse to maneuver in advanced patterns and techniques. The Reading Warriors program would be expanded to allow children to come to open reading days to read while the horses and ponies are safely in their stalls. Community outreach programs would include school events, field trips, volunteer opportunities, and more. These programs enhance student learning, agricultural education, leadership skills, discipline, and empathy. The equine clinics will be a way to offer educational experiences for

staff, volunteers, and community members. The profit from the equine clinics will allow the ranch to be self-sufficient while allowing all programs at the ranch to continue to be free of charge for students.

How will you evaluate the project?*

Session safety will be measured by Certified Horsemanship Association (CHA) standards. The improved riding skills and security felt by students and caregivers will be measured using SMART goals and incorporating the results into Goal Attainment Scoring (GAS). SMART goals are characterized by goals that are Specific, Measurable, Attainable, Relevant, and Time-based. These SMART goals are developed by students, caregivers, and instructors at the beginning of the semester. The Goal Attainment Scoring will measure whether students have achieved their goals as expected, less than expected, or more than expected. The SMART goals will be evaluated by social work and psychology interns, and the data obtained will be processed each semester.

Session attendance will be measured based on the direct percentage of scheduled and cancelled sessions due to medical/personal issues versus adverse weather. Staff at the ranch will keep track of attendance data for each child during the semester.

Along with the direct impact on our current students, the covered arena would allow the ranch to enhance and add variety to all four of the standard programs and summer camps. The arena size will also allow simultaneous and group sessions to take place, when needed. We anticipate this will allow us to take on 25% more students than are currently enrolled. The enhanced programming will strengthen relationships, improve social skills, and build leadership and communication skills. These skills will also be measured by the SMART goals developed by students, caregivers, and instructors. We expect that students will achieve a higher level of growth on SMART goals with the addition of a covered arena, simply because it will allow for more consistent continuity of lessons, more focused sessions, and more confident riders.

List other agencies with whom you will collaborate on this project.*

Southern Adventist University - School of Social Work
- Intern in Social Work (BS & Master programs)

University of Tennessee- Chattanooga
-Intern (Physiology BS programs)

Lee University- School of Business
-Intern (Business BS & Masters programs)

PSB Construction & Remolding - CEO Phil Steele at 423-463-7586

Best Buy Metals- Cleveland TN

Jackie Evans Trucking Company - Cleveland, TN

Required Supplemental Information

Organizational Background*

Provide a paragraph that succinctly describes the organization's (1) history, (2) goals, and (3) key accomplishments

In 2016, Mending Arrow Ranch opened its gates and heart to special needs children and disadvantaged or adolescent girls. Within the past year, we have added two new programs for children that have been affected by emotional and physical trauma, behavioral disorders, and learning difficulties such as dyslexia. Mending

Arrow Ranch is an equine ministry that connects a horse and a child to achieve the goals of mending and redeeming the hearts, minds, bodies and souls.

Our intention is to provide children the tools to rise above their circumstances and enrich their health and quality of life. Currently 35 participants attend weekly lessons each spring and fall, with each seasonal session consisting of ten weeks and a 3 day summer camp for each program. All services are FREE of charge to ensure that qualifying children can receive equine therapeutic services and ministry.

Governance/Management*

Upload a current list of your Board of Directors, including their position on the board and their professional affiliations

2020 Board of Directors.pdf

List names and positions of Officers and Senior Managers*

Heather Dobbs, Executive Director

Financial Statement*

Upload your organization's most recent financial statements in the form presented to Board

MAR Financials for PPP.pdf

Additional Sources of Funding*

List all other sources of funding for this project.

List the names of other organizations to which you have applied for support for this specific project.

Swearingen Lumber will be partnering with Mending Arrow Ranch for the lumber to build the horse stalls and storage areas. Thomas Swearingen is donating his time and machines to cut and process trees from our personal property. The trees from our land will provide the lumber to build 12 x 10 stalls. This will supply our equine members safe and reliable shelter.

Raise the Pen- Fundraising to provide 12 ft corral panels and gates to enclose the parameter of riding area. Mending Arrow has already raised and purchased 18 panels for this area. We will fund-raise for the last 10 panels during the months of May through June.

PSB Construction and Remodeling has committed to do the installation of the 100' x 120' Pole Barn Structure at cost, our project budget has dropped drastically by 44% compared to other quotes.

Optional Supplemental Information

Feel free to use this space if needed to provide additional information about your project or your organization.

More than a therapeutic riding center, Mending Arrow Ranch seeks to provide a safe environment for each student so they can establish connections that mend the heart, helping them to achieve goals. Each session provides a one-on-one connection between the child, the horse, and the mentor. Through the support of volunteers, donations, and grants all services are provided FREE of charge. With PSB Construction and Remolding offering to do the installation at cost our project budget has dropped drastically by 44% compared

to other quotes. This is a once in a life time opportunity for our organization. A covered riding arena is a long time goal and has become possible with the generosity of PSB Construction.

The ranch is expanding constantly with outpouring of needs from our community and surrounding areas. At this time we serve children in Bradley County and Hamilton County TN, along with Whitfield, Walker, Catoosa, Murray County GA and Cherokee County NC. Each child has to deal with their own set of unique challenges. We want to give these children a way to experience healing and personal growth through the interactions with our horses. Mending Arrow Ranch aims to redeem the lost and brokenhearted by seeking God's love, mercy, and grace to mend the heart.

Electronic Signature

ELECTRONIC SIGNATURE*

Enter your full name, business title and the date of submission.

Kayla L. Davis

Title*

CEO/Founder

Date*

04/15/2020

CERTIFICATION*

By entering your signature information above and clicking "I Agree" below, you certify that the statements contained in this application are true and correct to the best of your knowledge and belief.

I Agree

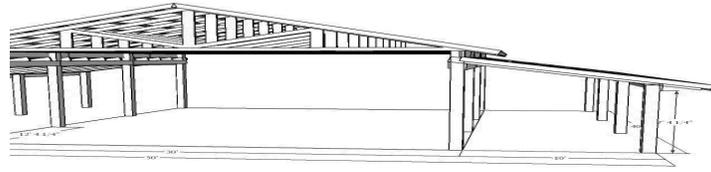
File Attachment Summary

Applicant File Uploads

- Covered Riding Arena Budget Sheet - Sheet1 (1).pdf
- 2020 Board of Directors.pdf
- MAR Financials for PPP.pdf



Covered Riding Arena Budget



100' x 120' Pole Barn Kit from Best Buy Metals, Cleveland TN

Includes	QTY	Cost
GA TUFF-RIB Painted Metal Roof- 40 year Warranty	3,774 Linear Footage	\$7,510.26
60' Gable Metal Truss w/ Hardware	11	\$7,919.89
20' Lean-to Metal Truss w/ Hardware	22	\$4,399.78
8x8x16 Solid Post Columns	44	\$4,752.00
2x6x10 Purlin	660	\$4,309.80
12" Wide Ridge Cap 10'	11	\$168.19
Small (4x4) Outside Corner/Gable 12'	20	\$399.80
Endwall Flashing/Pitch Break 10'	11	\$164.89
10x1.5" Wood Screw (250 Bag)	41	\$717.09
10x1" Wood Screws (250 Bag)	6	\$92.94
Wet Set Post Anchors 8x8	44	\$3,563.56
Hardware Kit: Spax Lag Screws, Bolts/Washers/Nuts	44	\$571.56
5/8x6" Zinc Plated Anchor Bolt	1	\$439.12
5/8x8" SDS Concrete Drill Bit	1	\$16.99
Transfer Expense		\$65.00
Total		\$35,090.87

Jackie Evan Trucking Company, Cleveland TN

Includes	QTY	Cost
Masonry Sand 2" Depth for 60'x120' Riding Area	40 tons	\$2,800.00

PSB Construction and Remolding: Installation and Labor

Includes	QTY	Cost
Dirt Excavation for 120' x100 Area		\$12,000.00
Installation of Pole Barn & Labor		\$20,000.00
*** Phill Steele (CEO) & Susan Fox (Project Manager) have offered to do Installation of Pole Barn at their cost.		
Total		\$32,000.00

Grand Total of Covered of Riding Arena	\$69,890.87
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Board of Directors 2020

Board Member Name	Address of Residence	Address of Work	Term Serving	Title
Kayla Davis*	Cleveland, TN	Mending Arrow Ranch - Cleveland, TN	2016 - Present	President
Jennifer Graham	Soddy Daisy, TN	Verisk Analytics - Jersey City, NJ	2019 - Present	Vice President
Amy Kuglar	Cleveland, TN	Wife & Mother - Cleveland, TN	2016- Present	Secratry
Bethany Marks	Apison, TN	Ernest & Young - Chattanooga, TN	2016- Present	Treasure
David Seymour	Ooltewah, TN	Victory Church - Chattanooga, TN	2016- Present	Chaplin
Anna Parker	Ringgold, GA	Graysville Elementary School - Ringgold, GA	2019 - Present	Board Member

*Indicate President of Board

Mending Arrow Ranch

STATEMENT OF ACTIVITY

January - December 2019

	TOTAL	
	JAN - DEC 2019	JAN - DEC 2018 (PY)
Revenue		
Fundraising Revenue		6,529.88
Fall Festival	4,227.38	
Goat Yoga	1,355.00	
Open Gates Event	917.00	
Other	689.18	
Pancake Breakfast	973.50	
Round Pen Fundraiser	4,200.00	
Tack Swap	767.64	
Total Fundraising Revenue	13,129.70	6,529.88
Grant Revenue	10,000.00	10,998.02
In-Kind Donation Receipts		5,884.50
In-Kind Donation Services		3,133.20
Interest Income	11.23	10.05
Monetary Donations	16,350.51	18,094.34
Total Revenue	\$39,491.44	\$44,649.99
GROSS PROFIT	\$39,491.44	\$44,649.99
Expenditures		
Advertising & Marketing	516.99	571.73
Bank Charges & Fees		37.00
Charitable Contributions	325.18	
Craft Supplies	273.33	204.87
Education, Certifications, and Training	1,919.38	
Equine-Related Expense		
Farrier	1,770.00	1,491.65
Feed	3,837.29	2,560.42
Hay	2,770.00	2,651.00
Other	808.28	764.18
Veterinary	804.50	830.25
Total Equine-Related Expense	9,990.07	8,297.50
Equipment		
Eagle Scout Ramp Project		3,600.00
Fencing	1,031.54	595.62
Other	1,606.39	1,445.72
Round Pen	2,967.10	
Tack	2,583.56	355.20
Tack Building	4,087.48	
Total Equipment	12,276.07	5,996.54

Mending Arrow Ranch

STATEMENT OF ACTIVITY

January - December 2019

	TOTAL	
	JAN - DEC 2019	JAN - DEC 2018 (PY)
Fundraising Expense		3,498.45
Fall Festival Expenses	441.35	
Other Fundraising	478.35	
Total Fundraising Expense	919.70	3,498.45
Insurance	2,750.86	3,101.27
Legal & Professional Services		3,133.20
Meals & Entertainment	15.00	6.57
Office Supplies & Software	886.18	656.92
Other Business Expenses	49.06	852.50
Pasture and Land Management Expense	312.04	
Postage	111.66	172.09
Reimbursable Expenses	0.00	
Rent & Lease	10.00	105.00
Repairs & Maintenance		175.00
Salaries and Wages	14,867.25	6,426.10
Taxes & Licenses	125.00	100.47
Payroll Tax	1,183.25	206.10
Total Taxes & Licenses	1,308.25	306.57
Travel	876.72	20.00
Total Expenditures	\$47,407.74	\$33,561.31
NET OPERATING REVENUE	\$ -7,916.30	\$11,088.68
Other Expenditures		
Other Miscellaneous Expenditure		0.00
Total Other Expenditures	\$0.00	\$0.00
NET OTHER REVENUE	\$0.00	\$0.00
NET REVENUE	\$ -7,916.30	\$11,088.68

Mending Arrow Ranch

STATEMENT OF FINANCIAL POSITION

As of December 31, 2019

	TOTAL	
	AS OF DEC 31, 2019	AS OF DEC 31, 2018 (PY)
ASSETS		
Current Assets		
Bank Accounts		
Grant Funds	664.11	4,245.00
ORGANIZATIONAL CKG (7104)	2,077.92	6,869.84
ORGANIZATIONAL SHARE (7-00)	2,004.38	2,633.07
PayPal	1,085.20	
Total Bank Accounts	\$5,831.61	\$13,747.91
Other Current Assets		
Hay	0.00	0.00
Total Other Current Assets	\$0.00	\$0.00
Total Current Assets	\$5,831.61	\$13,747.91
TOTAL ASSETS	\$5,831.61	\$13,747.91
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		
Other Current Liabilities		
Payroll Tax Payable	0.00	0.00
Total Other Current Liabilities	\$0.00	\$0.00
Total Current Liabilities	\$0.00	\$0.00
Total Liabilities	\$0.00	\$0.00
Equity		
Opening Balance Equity	90.52	90.52
Retained Earnings	13,657.39	2,568.71
Net Revenue	-7,916.30	11,088.68
Total Equity	\$5,831.61	\$13,747.91
TOTAL LIABILITIES AND EQUITY	\$5,831.61	\$13,747.91

Mending Arrow Ranch

STATEMENT OF ACTIVITY

January - February, 2020

	TOTAL
Revenue	
Fundraising Revenue	
T-Shirt	1,281.50
Total Fundraising Revenue	1,281.50
Interest Income	1.75
Monetary Donations	3,983.11
Total Revenue	\$5,266.36
GROSS PROFIT	\$5,266.36
Expenditures	
Advertising & Marketing	3.39
Craft Supplies	31.60
Equine-Related Expense	
Farrier	300.00
Feed	512.25
Hay	780.00
Other	109.61
Total Equine-Related Expense	1,701.86
Equipment	
Other	479.90
Tack	59.16
Tack Building	103.55
Total Equipment	642.61
Fundraising Expense	
T-Shirt	905.32
Total Fundraising Expense	905.32
Insurance	657.00
Office Supplies & Software	62.26
Postage	73.21
Reimbursable Expenses	-60.00
Rent & Lease	10.00
Salaries and Wages	2,850.50
Taxes & Licenses	
Payroll Tax	362.50
Total Taxes & Licenses	362.50
Total Expenditures	\$7,240.25
NET OPERATING REVENUE	\$ -1,973.89
Other Expenditures	
Other Miscellaneous Expenditure	-17.99
Total Other Expenditures	\$ -17.99
NET OTHER REVENUE	\$17.99
NET REVENUE	\$ -1,955.90

Mending Arrow Ranch

STATEMENT OF ACTIVITY

January - February, 2020

Mending Arrow Ranch

STATEMENT OF FINANCIAL POSITION

As of February 29, 2020

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
Grant Funds	664.11
ORGANIZATIONAL CKG (7104)	2,205.47
ORGANIZATIONAL SHARE (7-00)	1,006.13
PayPal	0.00
Total Bank Accounts	\$3,875.71
Other Current Assets	
Hay	0.00
Total Other Current Assets	\$0.00
Total Current Assets	\$3,875.71
TOTAL ASSETS	\$3,875.71
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
Payroll Tax Payable	0.00
Total Other Current Liabilities	\$0.00
Total Current Liabilities	\$0.00
Total Liabilities	\$0.00
Equity	
Opening Balance Equity	90.52
Retained Earnings	5,741.09
Net Revenue	-1,955.90
Total Equity	\$3,875.71
TOTAL LIABILITIES AND EQUITY	\$3,875.71